COUNTRY BY COUNTRY REPORT PORT OF ROTTERDAM - 2021											
Country / name of entity	Main activity	Average number of employees	Revenues from third parties	Revenues from related parties	Total revenues	Profit (loss) before tax	Corporate inco- me tax paid	Corporate income tax accrued	Retained earnings	Effective Tax Rate	Tangible assets
Netherlands											
Havenbedrijf Rotterdam NV (Port of Rotterdam)	The Port of Rotterdam Authority manages, operates and develops the port and industrial area of Rotterdam and is responsible for maintaining a safe and smooth handling of all shipping	1,275	774,227,000	206,000	774,433,000	273,614,000	41,743,000	31,427,000	2,917,676,000	15.26	4,149,570,000
NL deelnemingen	Various activities	64	5,429,000	5,047,000	10,476,000	-8,566,000	-	-	-5,423,000	-	32,014,000
		1,339	779,656,000	5,253,000	784,909,000	265,048,000	41,743,000	31,427,000	2,912,253,000	15.75	4,181,584,000
Indonesia							•				
PT Pelabuhan Rotterdam Indonesia	Port consultancy en business development	4	82,954	445,469	528,422	-35,923	-	-	-4,183,308	-	100,263
		4	82,954	445,469	528,422	-35,923	-	-	-4,183,308	-	100,263
Brazil							•		•		
Port of Rotterdam Participacoes do Brasil Limitada	Holding activities and representation office	-	-	-	-	-61,057	-	-	-3,183,392	-	109,783
		-	-	-	-	-61,057	-	-	-3,183,392	-	109,783
	~									-	
Total		1,343	779,738,954	5,698,469	785,437,422	264,951,020	41,743,000	31,427,000	2,904,886,300	15.75	4,181,794,046